

## **Anthony J. H. Ching**

1871A Palolo Avenue  
Honolulu, Hawaii 96816  
(808) 735-9550

### **EDUCATION**

University of Hawaii at Manoa

M.A. – Urban and Regional Planning, 1985

University of Hawaii at Manoa

B.A. – Political Science, 1977

Kamehameha School for Boys

Honor Graduate, 1971

### **PROFESSIONAL EXPERIENCE**

#### *Principal/Owner*

Anthony Ching LLC dba Plan4Solutions  
(January 2017 to present)

1. Planning and Design Consultant – Provide professional project planning services to include, but not limited to: needs assessment; project feasibility; site design and massing; regulatory review; and implementation planning.

*Current Client* – Starn O’Toole Marcus & Fisher expert witness.

2. Project Manager – Responsibilities include: working with the client and design professionals to finalize development plan; pursuing all governmental approvals and entitlements; serving as point-of-contact with contractors; finalizing construction contract terms and conditions; monitoring construction activities and schedule; developing change orders as appropriate; coordinating payments and providing necessary quality control reviews.

*Current Clients* – Ocean Investments LLC senior project manager

3. Community Engagement and Outreach – Serve as meeting facilitator and community relations manager. Responsible for developing outreach program and logistics of public engagement.

*Meeting Facilitator* – Department of Urban and Regional Planning (DURP) Ohana Alumni Association

*Kalaeloa Community Outreach Liaison* – Hunt Companies

***Executive Director***

Agency Administrator, Hawaii Community Development Authority  
(January 2008 to December 2015)

1. Manager – Serves at the pleasure of the Hawaii Community Development Authority in administering Chapter 206E, Hawaii Revised Statutes and assists the Authority in administering the agency charged with planning and administering the redevelopment of Kakaako, Kalaeloa and Heeia Community Development Districts.
  - Carries out all administrative functions for the Authority, including directing and supervising 22 employees and two offices.
  - Administers the Hawaii Community Development Revolving Fund (FY 11 cash balance - \$45.995M)
2. Zoning Administrator – Review development permit applications and compile staff reports and zoning recommendations for the consideration of the Authority.
3. Lead Planner – Directs the planning and redevelopment projects for the Kakaako, Kalaeloa and Heeia Community Development Districts.
  - 690 Pohukaina – Developed and issued Request-for-Proposal (RFP) for \$500M Mixed Use Project in Kakaako featuring F.A.R. density of 8.52 and building height of 650 feet.

- Photo Voltaic (PV) Farms (15 MW) and Smart Grid in Kalaeloa – Developed specifications and issued letters-of-intent to construct and operate 15 MW of renewable PV power and a “smart” or “net metering” power distribution grid in Kalaeloa. Construction is expected to start in the final quarter of 2012.
  - Heeia Meadowlands – Facilitated development of community based agricultural cooperative to restore 400 acres of wetlands and agricultural production to an area that has lain fallow for over 50 years.
4. Community Outreach Facilitator – Leads community meetings designed to solicit stakeholder input regarding public facilities planning and matters of importance to the community in the Kakaako and Kalaeloa Community Development Districts, and Kewalo Basin Harbor.
  5. Legislative Coordinator – Manages agency legislative campaign, including the preparation of legislative proposals, preparation and presentation of legislative testimony and legislative relations.
  6. Hearings Officer – Conducts contested case proceedings as administrative hearings officer. Compiles findings-of-fact, conclusions of law and decision and order for development and master plan permit applications properly before the HCDA.

*Executive Officer*

Agency Administrator, State Land Use Commission  
(May 2001 to December 2007)

1. Senior Staff and Manager – Serves at the pleasure of the Land Use Commission and assists the Commission in administering the State Land Use Law (Chapter 205, Hawaii Revised Statutes), its regulations and orders.
  - Carries out all administrative functions for the Commission, including directing and supervising the 5 employees of the agency.
  - Maintains direct communication with Commission members to assure program execution of public policies designed to preserve, protect and

encourage the development of lands in the State for those uses for which they are best suited for the public welfare and benefit.

Policy and Process Manager – Directs and coordinates the development and/or revision of rules of practice and procedure, regulations, orders, standards and other guidelines for consideration and promulgation by the Land Use Commission.

- Acquires and maintains knowledge of the philosophy, accomplishments, problems and direction of the planning profession and activities; maintains an awareness and knowledge of the State Legislature and administrative concerns, policies and decisions relative to the social, economic, physical and fiscal development of the State, and keeps the Commission informed of new developments in the field of land use planning.
2. Hearings Officer - Conducts administrative rules, pre-hearing and contested case proceedings as administrative hearings officer. Issues notice of hearings, establishes hearing procedures, deadlines for submission of exhibits and witness lists and orders of the LUC to ensure efficient and orderly proceedings. Compiles findings-of-fact, conclusions of law and decision and order for development and master plan permit applications properly before the LUC.

***Deputy Director of Health***

Senior Administrator, State Department of Health, Director's Office  
(December 1999 to April 2001)

1. First Deputy – In the absence of the Director of Health, serve as the senior executive delegated to administer the operations and activities of the State's public and environmental health agency. The Department of Health (DOH) employs over 3,000 employees and manages an annual operating budget which exceeds \$400 million dollars. The DOH is charged with safeguarding the public health and environment of our community.

In order to effectively serve our State's rich and diverse population and its multifaceted health needs, the Deputy Director of Health provides leadership and ongoing support for policy development and advocacy, the development and management of critical state health data including indicators of risk and vital

statistics, the management of information technology and equipment, and shepherding the department's quality assurance and health facility regulatory activities.

2. Administrator of Operational Units – Under the purview of the Deputy Director of Health are the following operational units:
  - The Administrative Services Office – charged with the managing of budgetary, fiscal and accounting functions of the Department of Health.
  - The Personnel Office – responsible for delivering support for all employee recruitment, retention, relations and benefits.
  - The Office of Health Status Monitoring – serves as the State's official repository for all vital records (e.g., birth, death, marriage).
  - The Health Information Systems Office – provides technical assistance and management of the department's management information systems.
  - The Office of Planning, Policy and Program Development – provides professional staff support for departmental legislative, rule-making, grant making, rural health and planning activities.
  - The Office of Health Care Assurance – serves as the department's regulatory program and provides oversight to the State's hospital and medical facilities.
  - The District Health Offices in the counties and on the islands of Hawaii, Maui and Kauai – serves as the focus of public and environmental health activities within each of the State's counties.

*Environmental Ombudsman*

Compliance Assistance Office Program Manager, State Department of Health  
(July 1998 – November 1999)

1. Small Business Ombudsman – Facilitate the resolution of disputes between permittees or other affected businesses and departmental environmental

regulatory programs.

- Investigate and resolve wherever possible disputes between small business, the Environmental Protection Agency (EPA) and the Department of Health (DOH); and
  - Assist businesses which have exhausted conventional dispute resolution mechanisms within the DOH or is in need of clear and accurate information.
2. Small Business Advocate – Facilitate communication and information exchange between small businesses, the community-at-large, state agencies, EPA and DOH environmental programs.
- Work with DOH staff to increase their understanding of small businesses when developing and enforcing environmental regulations;
  - Work with government and business representatives to develop proposals which enhance but, do not compromise environmental protection mechanisms; and
  - Ensure that DOH personnel are in possession of the most accurate and complete information regarding a permit application and/or apply consistently and efficiently currently enacted administrative rules and procedures.
3. Compliance Assistance – Assist businesses in understanding and complying with environmental regulations. Provide advice, help and technical assistance to businesses.
- Provide a convenient point of access for small businesses with EPA and DOH environmental programs;
  - Provide support and assistance to businesses (<100 employees) with questions about all environmental regulations administered by the DOH; and

- Conduct upon request, a site assessment of an organization's compliance with applicable environmental regulations.

***FELIX Intradepartmental Coordinator***

Consent Decree Program Facilitator, State Department of Health, Director's Office  
(February 1996 – June 1998)

1. Departmental Liaison – Ensure the timely communication and dissemination of departmental policy, procedures and programs with the departments of Education (DOE), Human Services (DHS), Attorney General (DAG), and other state agencies in matters relating to the FELIX v. Cayetano Consent Decree and Implementation Plan.
  - Participate as the departmental representative at meetings of the FELIX Operational Management Team;
  - Provide director's office perspective at meetings of the Big Island Interagency Task Force;
  - Serve on the DOE Individuals with Disabilities in Education Act (IDEA) Reauthorization Team; and
  - Meet with representatives of DOE, DHS, Family Court and Office of Youth Services to develop and coordinate services for children eligible for services with multiple state agencies.
2. Department Representative – Receive and exchange information with the FELIX Court Monitor, Technical Advisory Panel and plaintiff attorneys.
  - Prepare and disseminate the department's position in proceedings before officials of the federal district court in the matter of FELIX v. Cayetano.
3. Legislative and Communications Coordinator – Work with the departmental communications officer and program staff to develop, coordinate and deliver information and materials for presentation to the Hawaii State Legislature and/or community groups with interest in the FELIX Consent Decree.

- Prepare and deliver legislative briefing materials to the Hawaii State Legislature regarding the status of the State's compliance efforts with the FELIX Implementation Plan;
  - Conduct and facilitate regular meetings of departmental division chiefs and district health administrators with regards to FELIX Consent Decree compliance issues; and
  - Represent the department before meetings of community groups such as the FELIX Statewide Children's Council and the Autism Society of Hawaii.
4. Management Information Systems (MIS) Plan Coordinator – Develop and implement the details of the FELIX Interagency MIS Operational Plan.
- Convene and facilitate inter- and intra-agency MIS work group meetings; and
  - Develop the specifics for a funding proposal to establish the FELIX Interagency MIS program.

*Planner VI*

Senior Planner, State Department of Health, Office of Planning, Policy and Program Development (December 1989 – February 1996)

1. Departmental Legislative Coordinator – Ensure the timely development and implementation of all legislative activities.
  - Coordinate the development of the department's annual legislative package;
  - Develop and maintain an automated system for tracking departmental testimony and legislative hearing schedules; and
  - Support the development, review and submittal of all departmental legislative testimony and information.

2. Planning and Special Project Coordinator – Responsible for supporting all special project activities.
  - Generate statistical analysis and presentation displays supporting the state sponsored health care reform program in the State of Hawaii;
  - Research and finalize a master plan for a Hawaiian Genealogy Project; and
  - Develop work program and conceptual framework for the Governor’s Subcabinet Task Force on Health Care Reform.
3. Public Involvement Coordinator – Support and facilitate community planning activities.
  - Develop and coordinate statewide town hall meetings for the State Health Care Reform Project;
  - Development and disseminate information regarding the department’s legislative activities and programs;
  - Provide continuing support for community involvement in the design and implementation of the Hawaii Genealogy; and
  - Deliver both oral and written presentations on Hawaii’s Health Care System and the implications of national health system reform.
4. Budget and Administrative Duties – Provide support for office fiscal and operational activities.
  - Oversee the development and management of the State Executive Budget for the Office of Planning, Policy and Program Development;
  - Compile expenditure plans and biennial budgets (HTH 795MD); and
  - Recruit and train professional planning staff.

***Planner V***

Staff Planner, State of Hawaii, Governor's Office of State Planning  
(February 1986 – December 1989)

1. Hawaii Environmental Scanning Project Coordinator
  - Develop and implement project work program;
  - Co-author project newsletter – Future Wave; and
  - Direct the activities of ten volunteer inter-agency staff scanners.
2. Land Use Planner
  - Review land use boundary petitions and represent the State's position before the State Land Use Commission.
3. Project Planner
  - As a member of the Governor's Honolulu Waterfront Project Team, support the AIA Waterfront charette process; identify and compile planning issues, problems and opportunities; identify and compile baseline project information; and produce the Honolulu Waterfront Focus Group, Workshop and Public Involvement Reports.
  - Supervise state agency preparation of functional plans in the areas of Agriculture, Conversation Lands, Health and Water Resources Development.
  - Provide staff support to the State Plan Policy Council.

***Planner III***

Staff Planner, State Department of Land and Natural Resources, State Parks Division  
(December 1985 – February 1986)

- Developed a Cabin Concession Feasibility Plan for consideration by the State Board of Land and Natural Resources

*Planning Intern*

Hawaii Coastal Zone Management Program, State Department of Planning and Economic Development (September 1981 – February 1982)

- Analyzed and reviewed Federal Consistency Program applications; maintained the Hawaii Permit Application Simplification System (HPASS) files; and developed scenic and cultural resource locational criteria.

*Community Services Intern*

The Legal Aid Society and the Hawaii Council of the National Council on Crime and Delinquency (September 1976 – August 1977)

- Analyzed and reviewed criminal justice literature for a comprehensive criminal justice library; developed and composed articles for a quarterly criminal justice publication (Ka Nu Hou); and assisted in the coordination of Council meetings and fund-raising programs.

**OTHER EMPLOYMENT**

*Lab Leader and Lecturer*

University of Hawaii at Manoa, ES 221 Hawaiian Ethnic Studies (1979 – 1980)

- Conducted weekly student lab sessions; administered oral mid-term and written final exams; counseled and evaluated 20 undergraduate lab students; and delivered lectures outlining the Bishop Estate's historical impact on local land ownership and development patterns.

*Bartender*

Kahala Hilton Hotel (August 1972 – February 1986)

**Volunteer Service**

- *Director* – Palolo Chinese Home
- *Treasurer* – DURP Ohana Alumni Association

## SCHOLARSHIPS AND AWARDS

Kamehameha School for Boys  
1971 National Merit Award

Hawaiian Civic Club  
1971 Scholarship – University of Hawaii

University Year in Action  
Legal Aid Society Intern

Hawaii Department of Health  
1996 Employee of the Year

Hawaii State House of Representatives  
2004 Certificate of Appreciation as Co-Convener, Agricultural Working Group

Hawaii Department of Business, Economic Development and Tourism  
2005 Manager of the Year

University of Hawaii Department of Urban and Regional Planning  
2013 Planner Who Has Made a Difference Award

KUPU 2014 “Green Award”  
For Continuous Service and Support to the Communities and Environment in HI

Hawaii State Legislature  
2016 Certificate for a Lifetime of Public Service

State House of Representatives  
2016 Certificate of Commendation upon Retirement