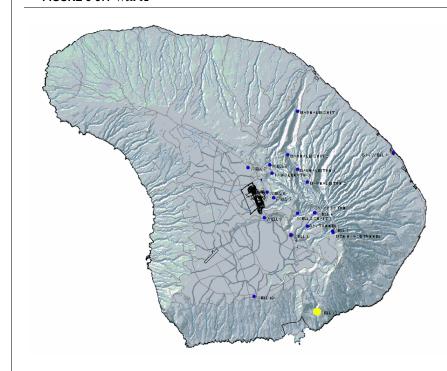
#### **FIGURE 3-57.** Well 12





Well No.
Drilled
Ground Elevation
Depth
Bottom of Hole
Initial Water Level
Initial Chlorides
Pump

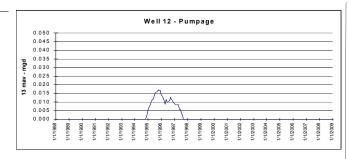
Last Replaced Use

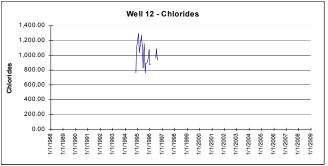
Notes:

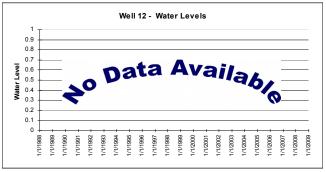
4552-01
1990
605'
630'
-20'
55'
708 mg/L
Was 100 GPM submersible
Pflueger/W orthington 3600 RPM
Pfleuger 60 HP water-filled hi temp
Winding F1 Amp 90 480 volt
1993

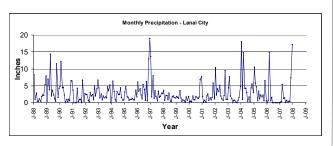
Intended for Manele GC & landscape irrigation.

Not in use

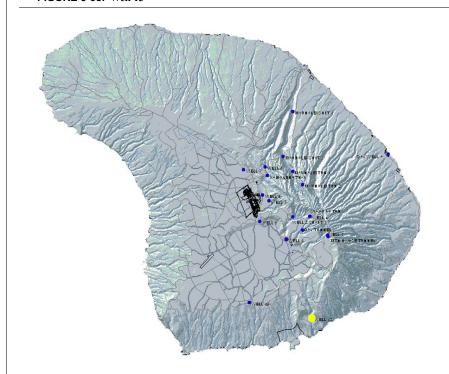








#### **FIGURE 3-58.** Well 13



## Well 13

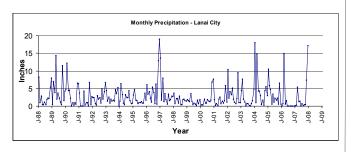
Well No.	4553-01
Drilled	1990
Ground Elevation	695'
Depth	750'
Bottom of Hole	- 5'
Initial Water Level	20'
Initial Chlorides	mg/L
Pump	
Last Replaced	

Notes:

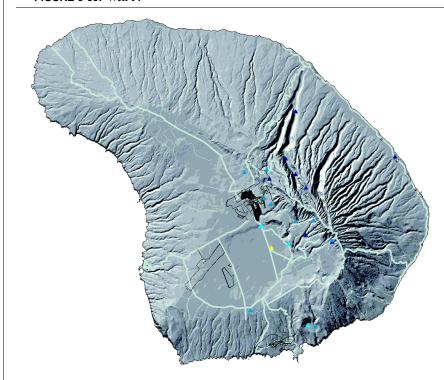
Use

Was Intended for Manele GC & landscape irrigation. Pump tests showed production capacity too low.

Not in use



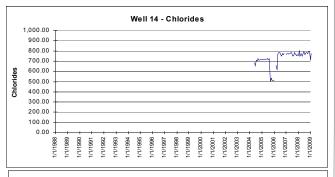
#### FIGURE 3-59. Well 14

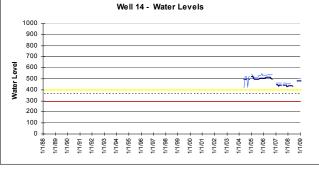


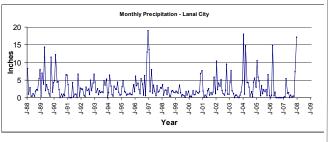
#### Well 14

Notes:

Well No. 4854-02 Drilled 1995 **Ground Elevation** 1,193' 950' Depth Bottom of Hole 244' Initial Water Level 551.1' 710 mg/L **Initial Chlorides** Submersible Byron Jackson Pump 300 GPM, 125 HP Hitachi Motor 480 Volts Last Replaced 2003 Manele Irrigation Use







A cursory analysis of the financial situation of the Lana'i Water Company reveals that existing rates and fees are not adequate to fully recover current operating and maintenance costs. Nor would they provide enough revenue to cover necessary plant replacements.

Rates and fees for potable water from the Lana'i Water Company, Inc., Brackish Water System, and for wastewater from Manele Water Resources, LLC are provided in Figures 3-61 to 3-63. Income and Balance Statements are provided in Figures 3-64 through 3-68. Annual water revenues for LWCI have recently been estimated at roughly \$660,000. This represents only 46% of operating costs. Over half of the required revenues are borne by the parent company. These costs do not include most of the capital requirements for major asset replacements and additions delineated in this plan.

Both the Lana'i Water Company, Inc. (LWCI), and Manele Water Resources, LLC are wholly owned subsidiaries of Lana'i Holdings, Inc. (LHI). Source water production is metered and purchased by LWCI from LHI. A major cost component for LWCI operations, as shown in Figure 3-43 below, is purchase of source delivery. This was reflected in the 1995 PUC filing for potable water rates, as well as the 2008 PUC filing for brackish water rates. LWCI purchases water delivery from LHI at the following rates:

Potable water for Lana'i City / Koele System 237 \$2.12 / 1,000 gallons Potable water for Manele / Hulopo'e System 238 \$2.12 / 1,000 gallons Brackish water for Manele / Hulopo'e System \$2.93 / 1,000 gallons

The last rate case for the potable systems was in 1995. Costs reported for that rate case are shown in Figure 3-60. Revenues for plant replacement were not reflected in this breakdown. Existing rates do not provide recovery of all existing and anticipated system costs. The rates were not structured for full cost recovery, but with the intention that the water utility would be subsidized by the parent company. Recent filings for Non-Potable Water Service by LWCI, as well as for rates for Manele Water Resources, LLC, were also structured with intention that these systems would be subsidized by the parent company, rather than achieve full cost recovery. In addition, current rates do not reflect the need to replace broad areas of the system that are fully depreciated. Long stretches of pipe between the City and Kaumalapau and within the Palawai Irrigation Grid are not only fully depreciated, but also in poor repair. Revenues going forward will need to accommodate replacement of plant facilities. Some system replacement may be provided for in the process of accommodating new or intensified development.

In order to evaluate the magnitude of system replacement needs, Department of Water Supply staff obtained maps of Lana'i water systems and facilities and, with consultation from Lana'i Water Company staff, entered this information into a GIS system with known data on age, material and condition. Based upon information provided, over thirty million dollars worth of replacement and expansion needs were identified over the next 30 years. These are described and discussed further in Chapter 5 of this document. These estimates are consistent in general magnitude with other estimates that have been discussed. Brown & Caldwell identified over \$15 million in asset replacement alone (not including expansion).

sion) needed over the next twenty years (*DRAFT Lanai System Acquisition Appraisal*, Brown & Caldwell, May 29, 2009), and an older plan by R.M. Towill Corporation identified \$10.45 million in a five year plan (*Castle and Cooke Resorts LLC's Proposed Water Supply and Demand Plan for the Island of Lana'i*, December 2004, RM Towill Corporation).

For the purpose of examining specific capital options and /or demand side management options, an effort was made to estimate the marginal costs of serving water from the various existing sources of the island. The marginal costs of production are the increase in total costs as a result of producing one extra unit. The weighted district marginal costs of production per thousand gallons, based on the calculations in the table in Figure 3-69, were about \$2.17 for Lana'i City and Koele districts, \$1.77 for Manele potable district, and about \$1.71 for the brackish Manele system. The estimated costs are lower than the costs charged, because they do not include all the costs of serving water from these wells, but only the marginal costs of production of the wells, primarily electrical power costs of pumping. Large capital replacements, administrative costs, "purchase of water" agreements and other costs are not reflected. What is reflected is the relative marginal cost of serving water based on elevation, water levels and system parameters. These relative costs are informative for resource planning and considering long term capital and operating investments discussed in Chapter 5.

Costs of operating these wells are affected by energy costs, which have been volatile in recent years. In addition, the status of the aquifer itself can affect pumping costs. As water levels in an aquifer decline, water must be lifted greater distances to the surface. This results in increased pumping expenses. A comparison of Figure 3-9 (page 3-12) and Figure 3-69 (page 3-89) helps to illustrate this point. The blue columns on page 3-12 illustrate the pumping lift of each well. In general, the shorter the column, the more economical the well. As water levels decline, pumps are asked to produce a greater lift, (a longer column), so declining water levels render wells more expensive to pump. Figure 3-9 (page 3-12) is a snapshot of aquifer status at each well, showing high and low water levels as of Period 7, 2009. In contrast, the table in Figure 3-69, uses the the lowest water level reported in recent years. Since lower water levels increase pumping lift, the lowest water levels result in the most expensive actual pumpage on a given well, yielding a conservative estimate of marginal costs. Even with these differences, Figure 3-9 illustrates the crux of the information in Figure 3-89. Both figures indicate that Well 2 could be the most economical well to operate, if safety and other logistical issues were resolved.

Although water levels have been declining in several wells, in most cases they remain hundreds of feet from the levels which would trigger designation proceedings. Pumps at several wells are likely to be lowered again during the planning period. Costs of pumping will rise with increasing pump-depth as well as with increasing costs of electricity. If water levels were to reach designation triggers with the same pumping distribution and energy costs as 2008, cost of production would be \$2.95, rather than \$2.17 for Lana'i City, \$3.07, rather than \$1.77 for Manele and the Palawai Irrigation Grid, and \$2.02, rather than \$1.71 for brackish water.

With a small customer base, many miles of fully depreciated or nearly depreciated pipe needing replacement, and rising costs to provide source, it appears that LWCI will either need substantial financial subsidy from its affiliates or increased rates and fees, or both, in order to maintain a reasonable level of service over coming decades.

FIGURE 3-60. Lana'i Company Operating Costs from PUC Rate Case 1995

Legend reads left to right, and refers to slices clockwise from right, starting with Purchased Water at 40.44%, Depreciation at 5.38%, Salaries, Wages and Benefits at 29.21%, Contract Services at 5.16%, etc.

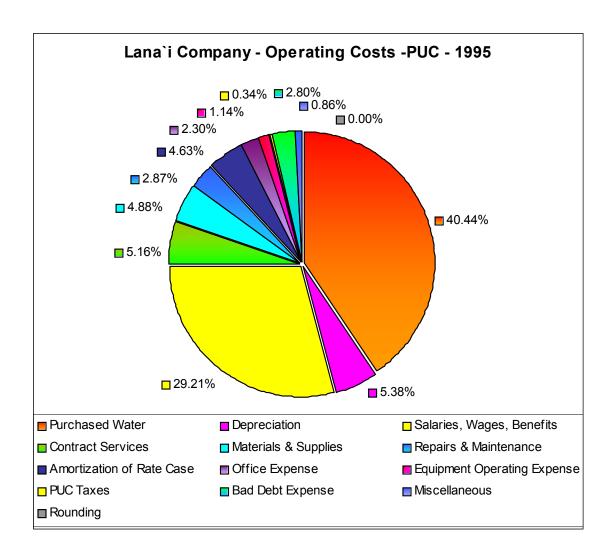


FIGURE 3-61. Current Rates & Charges - Potable Water

Use Charge (2 Month Billing Cycle)	Rate (per kgal)
First 25,000	\$1.10
Over 25,000	\$1.62

Tap-in-Charge per Connection	
Single Family Unit	\$600.00
Multi Family Unit	\$475.00
Commercial	\$600.00
5/8" meter	\$475.00
3/4" meter	\$5,400.00
1-1/2" meter	\$8,900.00
2" meter	\$17,800.00
3" meter	\$57,000.00
4" meter	\$89,100.00
6" meter	\$178,200.00
8" meter	\$285,100.00
Agriculture	
5/8" meter	\$700.00
3/4" meter	\$1,000.00
1 inch meter	\$1,700.00
1-1/2 inch meter	\$3,500.00
2 inch meter	\$5,700.00
Fee for inspection \$30	
Fee for meter reinstallation dependent upon co	sts to company.

Service Charge per 2 Month Billing Cycle	Rate
5/8"	\$5.00
3/4"	\$5.00
1"	\$10.00
1-1/2"	\$10.00
2"	\$25.00
3"	\$50.00
4"	\$75.00
6"	\$150.00
8"	\$250.00
10"	\$250.00
Hydrant	\$80.00

FIGURE 3-62. Charges for Brackish Water - Manele-Hulopo'e As of July 31, 2009. PUC Docket 2008-0322.

Single Family		
Tier 1	<1,000 GPD per lot	\$3.57
Tier 2	>1,000 GPD, <2,500 GPD	\$4.64
Tier 3	>2,500 GPD	\$5.72
Multi Family		
Tier 1	<1,000 GPD per unit	\$3.57
Tier 2	>1,000 GPD, <2,500 GPD	
Tier 3	>1,000 GFD, \2,500 GFD >2,500 GPD	\$5.72
1161 3	>2,300 GI D	\$3.72
Homeowner's Associa	tion	
Tier 1	<1,000 GPD per acre	\$3.57
Tier 2	>1,000 GPD, <2,500 GPD	\$4.64
Tier 3	>2,500 GPD	\$5.72
All Other		
Tier 1	<1,000 GPD per acre	\$3.57
Tier 2	>1,000 GPD, <2,500 GPD	
Tier 3	>2,500 GPD	\$5.72
Service Charge (meter	reading) charge per meter per t	two month billing cycle
Meter Size		ery Two Months
0.625	2	\$ 5.00
0.75		\$ 5.00
1.00		\$ 10.00
1.50		\$ 10.00
2.00		\$ 25.00
3.00		\$ 50.00
4.00		\$ 75.00
6.00		\$150.00
8.00		\$250.00
10.00		\$250.00
Water Facilities Canac	ity Charge Per Connection	
Single Family	-	\$14,500
Multi Family		\$ 7,000
All Other		\$14,500
		· ·

FIGURE 3-63. Manele Water Resources, LLC. Fees for Sewer and Reclaimed Water As Of April 13, 2007. PUC Docket Number 2006-0166.

## Monthly Flat Rate for Sewer Service

#### Residential

Single-Family \$56.74/ Month Per Dwelling Multi-Family \$42.21/Month Per Dwelling Hotel \$92.12/Month per Guest room

## Monthly Useage Charges:

#### Commercial/Recreational\*

Non-Food Service \$ 9.98 per 1,000 Gallons of Potable Water Used Food Service \$10.07 per 1,000 Gallons of Potable Water Used

Boat Harbor \$10.05 per 1,000 Gallons of Wastwater Pumped from DLNR Station

#### R-1 Reclaimed Water Sales

User Charge \$0.25/1,000 Gallons

<sup>\*</sup> These customers will also be charged a fixed service charge of \$12.00 per month.

**FIGURE 3-64.** Balance Sheet and Income Statement for Lana'i Water Company Inc. As Submitted for PUC Docket 2008-032

Exhibit H Docket No. 2008-	12/31/2007	300.00 211,440.39 211,740.39 4,907,569.89 1,194,784.79 3,712,786.10	10,791,983.25 41,553.25 (329,881.28) 10,503,885.22 (2,540,023.47) (2,540,023.47) (2,544,531.23 (7,997,569.29) (5,997,569.29) (7,997,569.29) (7,997,569.29) (6,634,667.49) (6,634,667.49) (6,634,667.49) (6,634,625.49	660,932.22 1,506,704.70 (845,772.48) (329,851.28) (515,921.20)
	10/31/2008	300.00 83,297.57 83,597.57 5,781,185.89 1,260,213.36 4,520,972.53 4,604,570.10	12,176,318.77 29,772.42 (270,078.93) 11,936,012.26 (2,869,874.75) (2,869,874.75) (2,869,874.75) (2,869,874.75) (2,594,531.23 (8,513,490.49) (422,431.15) 1,878,823.00 (7,057,098.64) (4,461,567.41) 4,604,570.10	478,790.98 1,171,301.06 (692,510.08) (270,078.93) (422,431.15)
Applicant's Balance Sheet and Income Statement			· -	Net Sales Cost of Sales/Operations (excludes selling cost; include selling depr/amort) Operating Profit Income Tax Provision Net Income {Loss}
LANA! WATER COMPANY	Balance Sheet (unaudited)	ASSETS: Cash Accounts Receivable, net Total Current Assets Property, Plant & Equip Accumulated Depreciation Net Property, Plant & Equip TOTAL ASSETS	Accounts Payable Accounts Payable Accumed Liabilities Income Taxes Payable Total Current Liabilities Deferred Taxes Orferred Stock Other Paid-in-Capital Retained Earnings - Beginning - current p&l - other Retained Earnings - Ending Total Equity TOTAL LIABILITIES & EQUITY	Net Sales Cost of Sales/Operations (excli Operating Profit Income Tax Provision Net Income (Loss)

FIGURE 3-65. *Pro Forma* Statement of Income for Non-Potable Brackish Operations of Lana'i Water Company, Inc., As Submitted for PUC Docket 2008-03222.

Exhibit I Docket No. 2008-\_\_\_\_

# Applicant's Pro Forma Statement of Income (Non-Potable Operations)

OPERATING REVENUES	
Non-potable Water Revenues	\$ 253,184
Service Charges	2,340
	S. S
Total Operating Revenues	255,524
COST OF OPERATIONS	
Purchased Water	166,014
Depreciation	2,695
Contract Labor	23,549
Amortization of Rate Case	100,000
i market montress et it terre (e.e.e.e.)	5,110
Bad Debt Expense PUC Taxes	16.315
	Charles Investor
Community Education	18,000
Total Operating Expense	331,683
NET OPERATING INCOME (LOSS)	(76,159)
BEFORE INCOME TAXES	(10,100)
DEFORE INCOME TAXES	
Income Taxes	
NET OPERATING INCOME (LOSS)	\$ (76,159)
AVERAGE RATE BASE	45,362
RATE OF RETURN	-59.56%

FIGURE 3-66. Pro-Forma Balance Sheet - Lana'i Water Company Inc. Non-Potable Operations, As Submitted for PUC Docket 2008-0322

Exhibit J Docket No. 2008-\_\_\_\_

## Applicant's Pro Forma Balance Sheet (Non-Potable Operations)

## **ASSETS**

UTILITY I	Consequence of the first	
	In service	\$ 53,896
	Less accumulated depreciation	 (9,882)
	Total utility plant	44,014
	Regulatory asset - net	200,000
	Het	200,000
TOTAL	4	\$ 244,014
LIABILIT	IES AND MEMBER'S EQUITY	
LIABILITI	ES - Payable to affilitiates	\$ 320,173
MEMBER	2'S	
EQUITY		(76,159)
TOTAL		\$ 244,014

FIGURE 3-67. *Pro-Forma* Income Statement for Manele Water Resources, LLC. As Submitted for PUC Docket 2006-0166

	Proposed Rates Reference
OPERATING REVENUES:  Sewer service revenues and applicable service charges	\$ 458,781 MWR-202
R-1 water revenues	6,951 MWR-202
Total Operating Revenues	465,732
COST OF OPERATIONS:  Aqua Engineers Contract Utilities - Electric Insurance - Property Maintenance - Equipment Maintenance - Sewer Line Chemicals PUC tax expense Admin salary allocation Taxes - RPT Utilities - Water Amortization of rate case Depreciation expense Contract labor	279,185 MWR-206 155,420 MWR-205 79,760 MWR-207 31,590 MWR-208 19,306 MWR-209 14,277 MWR-210 29,737 MWR-211 8,892 MWR-212 7,362 MWR-213 7,957 MWR-215 6,667 MWR-216 541,444 MWR-204 3,318 MWR-214
Total Operating Expenses	1,184,915
NET OPERATING INCOME (LOSS) BEFORE INCOME TAXES	(719,182) [1]
Income Tax Expense	
NET INCOME (LOSS)	(719,182) [2]; (a)
AVERAGE RATE BASE	2,105,933 [3]
RATE OF RETURN: NET OPERATING INCOME (LOSS) BEFORE DEPRECIATION & INCOME TAXES	-34.15% [1] / [3]
RATE OF RETURN: NET INCOME (LOSS)	-34.15% [2] / [3]

<sup>(</sup>a) Since MWR is not requesting to earn a return on a rate base in this filing, the net loss represents the revenue requirement deficiency.

# FIGURE 3-68. Pro Forma Balance Sheet for Manele Water Resources, LLC. As Submitted for PUC Docket 2006-

Manele Water Resources, LLC Balance Sheet - Proforma For the twelve months ending June 30, 2007 Docket No. 2006-0166 Exhibit H Page 1 of 1

#### **ASSETS**

TOTAL

UTILITY	PLANT:
	1

In service Less accumulated depreciation	\$ 10,969,054 (9,133,843)
Total utility plant	1,835,211
Regulatory asset - net	13,333
TOTAL	\$ 1,848,544
LIABILITIES AND MEMBER'S EQUITY	
LIABILITIES - Payable to affiliates	\$ 2,566,727
MEMBER'S EQUITY	(718,182)

\$ 1,848,544

FIGURE 3-69. Estimated Operational Costs By Well. (Well Production Only - Does Not Include All Costs).

					Groundwater Wells	er Wells						
				Rou	Rough Operational Cost Estimates	Cost Estimat	es					
AREA OF USE>	LANA'I CITY &	REATED AREAS, KOE POTABLE USES	LANA'I CITY & RELATED AREAS, KORLEPROJECT DISTRICT: POTABLE USES	CT DISTRICT:	MANELE P (PALAWAIBAS	ROJECT DISTRICT AND SIN & AREA MAKAI OF L	MANELE PROJECT DISTRICT AND IRRIGATION GRD (PALAWAIBASN & AREA MAKAI OF LANA'I GITY AWWIT);	ION GRID 1TY AWWTF):	MANE	LE PROJECT DE	MANEE PROJECT DISTRICT PRIGATION	NO.
WELL NO>	9	8	8	7	4	2	3	2	1***	6	14	12
2008 Annual Pumpage (gal/year)	119,360,000	0	100,788,000	Not Used	248,927,700	880,000	0	Not used	143,409,000	55,124,000	147,316,000	Not Used
2008 Daily Pumpage (gal/day)	327,912	0	276,890	Not Used	682,000	2,000	0	Not used	393,000	151,000	404,000	Not used
Design Pumping Rate (gpm)	550	006	850	200	006	1200	006	006	008/009	300	350	100
Production Capacity Based on 16-Hour Operation (gal/day)	528,000	864,000	816,000	480,000	864,000	1,152,000	864,000	864,000	865,000	288,000	336,000	96,000
Pump Setting (ft) (Pump Intake Elevation)	863	866	783		1253	1335	866	1293	516	466		-5
Depth of Well (ft)	1320	1200	1489	1492	1178	(1) 812 (2) 596	1200	1122	1266	1450		620
Low Water Level *	880	874	910	650	1441	1350	874	1496	555	591	433	5
Ground El (CWRM)	1910	1850	1902	1775	2327	1510	1850	2296	1265	1411	1194	605
Grnd. El. Dest. Tank	1942	2025	2025	1942	1810	1810	1791		1353	1353	1353	
Pumping Lift (ft.)	1062	1151	1115	1292	988	460	926	800	798	820	920	009
(Kwh / kgal / kft)	5.00	5.00	5.00		5.00	5.00	5.00		5.00	5.00	5.00	
\$ per Kw h	\$0.400	\$0.400	\$0.400		\$0.400	\$0.400	\$0.400		\$0.400	\$0.400	\$0.400	
\$ per Kgal (electricity)	\$2.12	\$2.30	\$2.23		\$1.77	\$0.92	\$1.95		\$1.60	\$1.64	\$1.84	
Weighted District Cost	\$2.17				\$1.77				\$1.71			

3-90	Maui County Water Use & Development Plan - Lanaʻi

Supporting Documentation - Lanai Island WUDP - DWS Amended Draft - February 25, 2011